



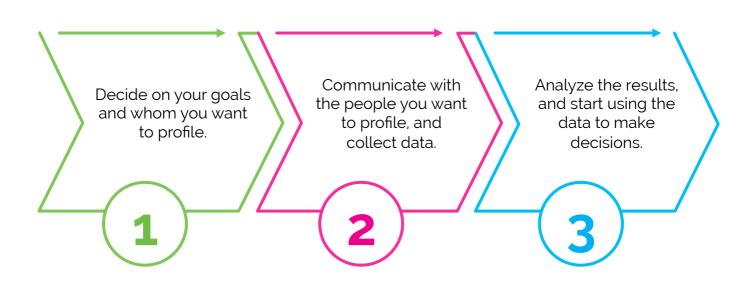
# Welcome to Swarm Vision.

The Swarm Innovation Profiler lets you view your workforce, and candidates, through a whole new lens, revealing their hidden innovation talent.

Here is a quick start guide to success with the Profiler.

# **HOW TO USE SWARM VISION**

# **Three Steps**



# Decide on your goals and whom you want to profile

As with any new endeavor, it's important to decide on your goals, what you want to achieve, and what success looks like.



Some companies use the Profiler in their hiring, to increase the number of innovators in their workforce, or hire for specific initiatives.



Other companies use the Profiler to identify the innovation talent already in their workforce, form stronger teams and retain high value talent.



## I want to (check as many as apply)

- ☐ Hire more innovators
- ☐ Identify innovators already in our workforce
- ☐ Understand and be able to recognize innovators
- ☐ Understand our innovation capabilities by department, function or region
- ☐ Compare our company to international innovation talent benchmarks

- ☐ Retain innovative employees
- ☐ From stronger innovation teams
- ☐ Create a dedicated innovation capability function
- ☐ Education management about innovation
- ☐ Create a culture of innovation based on data, not guesswork

# According to your goals, decide whom you want to profile:

- Will you zoom in on a specific department or business unit?
- Or perhaps focus on a level in the organization, such as the business unit leaders?
- Or will you profile candidates for open positions?



Answering these questions will help you define whom you need to profile, and estimate how many Profiler licenses you will need.

Make a list of these people with their first name, last name and company email address.

## Identify the people you want to profile

Depending on the goals you set, you can define the people you'd like to invite to take the Profiler.

For example to:



# Hire more innovators

Profile candidates that meet the basic specs for open positions



# Identify innovators already in your workforce

Profile as broad a swath of employees as you can



# Raise entire company's innovation profile

Profile a sample across the organization & set a goal



## Help a specific department, function or region become more innovative

Profile all of them, or a representative sample



# Improve a specific team

Profile all of their members and leaders



## Form new innovation teams

Profile all potential team members





# Communicate with the people you want to profile, and collect data

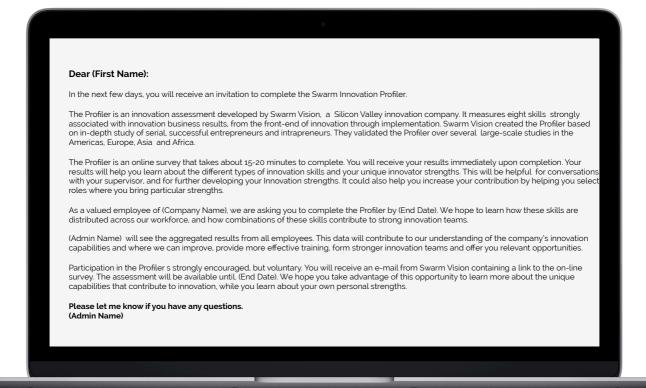
Once you've decided whom you want to profile, you need to invite them to take the Profiler! We suggest that you send out an email 2-3 days in advance. The email should introduce the Swarm Innovation Profiler, cover your purpose, the benefit to employees for taking the Profiler. and how the results will be used. It's a good idea to also include a deadline for completing the Profiler. Two weeks is usually plenty of time to fit into most work schedules.

#### Send out some advance communications

Here are some things to consider when communicating about the Profiler:



Below is sample text of such an Advance Email. Please feel free to copy and modify it to your needs.



#### **Send out Profiler invitations**

A couple of days after you send this advance email, go ahead and send out invitations to take the Profiler. You can either do this yourself, or ask Swarm to do it for you, which works best for large batches.

To send out invitation emails yourself, just copy and paste the sample text that you received as part of your subscription. It includes a unique code for your company. Send this same text to everyone on your list to be profiled. Here is an example of this text:

#### Dear (First Name):

(Sponsor\_Name) has invited you to take the Swarm Innovation Profiler to learn all about the 8 innovation skills that drive real world business results. You'll get new insight into your own strengths as an innovation, and successful innovation teams.

Please register using this link and complete the Profiler before it expires on (Expiration\_Date) https://enterprise.swarmvision.com/checkout/?level=4&discount\_code=(vour\_discount\_code)

Respectfully,

Warm Regards,

(Sponsor\_Name)

If you'd like Swarm to send the invitations for you, prepare a spreadsheet with the users' First Name, Last name and email address in separate columns. Send it to: <a href="mailto:admin@swarmvision.com">admin@swarmvision.com</a>.

Here is an example of what the invitation says when Swarm sends it for you:

#### Dear (First Name):

We have set up an account for you on the Swarm Vision Enterprise website, so that you can take our Profiler, which is designed to identify your innovation skills.

Your login information is:

URL: http://enterprise.swarmvision.com/profiler/login/

Username: (Username)
Password: (User code)

This account was set up solely for your use, so please do not share it with anyone else. If you have any trouble logging in, please email: admin@swarmvision.com

After you complete the Profiler, you will receive your results immediately. Your personal results will inform your development planning ,and the aggregated data will help us prioritize development support for innovators across the enterprise.

Please allow 15-20 minutes of uninterrupted time to complete the survey ,with a reliable internet connection. Thankyou for your participation!

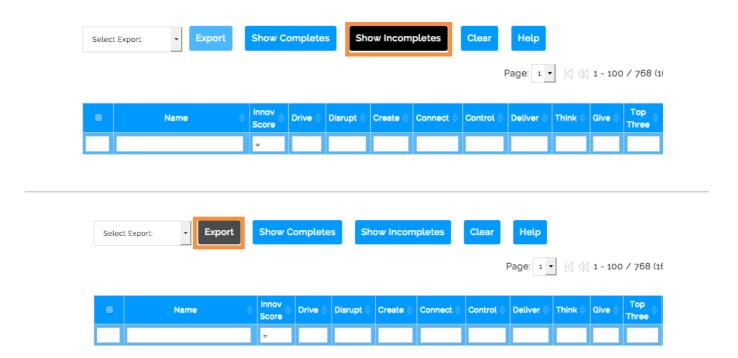
Warm Regards,

The Swarm Vision Team

### **Send out Profiler reminders**

Once you send out invitations, you can see who has or has not completed the Profiler by logging into the Swarm Vision dashboard. Click "Show incompletes," and then click "Export" to export the list. Email reminders to these people. Plan to send 2-3 reminders during the period the assessment is open.

## You need at least a Basic subscription to access the dashboard.



Congratulations! You have completed **Step 2**: communicating with the people you want to Profile and collecting the data. You're seeing that data coming into your dashboard in real time.

Now, on to step 3, analyzing the results!



# Analyze the results, and use the data to take action.

Now that you've collected some data, it's time to analyze your Profiler results and start using the data for decisions.

First, log in to your dashboard. You need to have at least a Basic subscription to access the dashboard. You will immediately notice that Profiler results are presented in a color-coded table.

The Swarm Innovation Profiler is color-coded to help you find talent for each Horizon of innovation:

- Scores in yellow are people who will excel at continuous improvement of the core business.
- People in dark green are great for extending the core of your business, often called Horizon 1 innovation.
- Scores in blue indicate people suited for developing new opportunities within the existing business model, Horizon 2 innovation.
- Scores in magenta are people suited for envisioning new business models that can disrupt your core, or Horizon 3 innovation.

	Name \$	Innov Score	Drive 💠	Disrupt \$	Create \$	Connect =	Control \$	Deliver =	Think \$	Give 🔷
		97	97	93	100	96	92	91	83	90
		96	97	97	96	95	90	88	96	95
		93	95	96	93	89	76	91	83	100
		92	97	93	97	92	90	97	79	97
		92	91	93	92	84	84	88	94	97
		89	94	93	93	87	72	91	93	81
		87	89	93	89	85	72	82	87	91
		87	87	84	91	91	79	96	87	90
		87	100	84	91	82	90	96	87	86
		84	92	81	86	94	72	96	73	69
		82	87	81	84	83	72	82	84	74
		82	87	71	89	84	83	85	76	93
		82	89	65	88	76	81	93	52	91
		80	87	84	96	58	72	69	73	54
		79	89	56	82	86	68	79	75	66
		78	72	72	94	67	72	88	67	61
		78	91	68	69	88	84	82	64	87
		77	81	72	80	70	84	85	55	81
		77	87	65	88	64	82	78	45	85
		77	91	56	91	89	35	88	79	100
0		75	92	72	86	88	72	54	64	87

You can search for specific combinations of skills to suit various tasks. For example, for a Disruptive Innovation project, hold the down arrows in the following columns:

## Sort individuals by Disrupt + Create + Drive, in that order.

Name -	Innov Score	Drive 🔷	Disrupt 🔷	Create 👙	Connect 👙	Control 🔷	Deliver 🔷	Think 🔷	Give 🔷	
										I
	96	100	97	100	97	84	100	90	100	1
	94	100	84	100	89	67	100	96	95	ı
	96	100	97	98	97	72	96	98	100	1
	93	100	96	98	80	72	96	97	100	1
	90	100	81	96	89	64	88	79	100	1
	89	100	78	95	91	79	91	90	90	ı
	90	100	96	93	85	84	91	90	90	ı
	88	100	81	93	95	67	100	67	95	ı
	87	100	84	91	82	90	96	87	86	ı
	94	97	98	100	82	67	93	97	69	1
	97	97	93	100	96	92	91	83	90	1

# Use Swarm data day-to-day, to improve your innovation results in many ways. For example:

- To form high-powered brainstorming teams, select participants who score in at least the 50th percentile range overall (in blue or magenta) who also score high on Create,
- To identify innovation Champions, select employees who score in at least the 50th percentile range, who also score high on Connect
- To form stronger innovation teams, make sure the team has a good average innovation score, and coverage
  of all 8 innovation skills. Below is an example of a pretty strong team, that can be further bolstered in the
  areas of Control, Give and Connect:

# DRIVE GIVE DELIVER THINK CONNECT CONTROL

- Team Score
- **Bench Mark**

For further help on the dashboard, click on the "Help" button for a downloadable guide, including how to filter and export results.



Meanwhile, we congratulate you. You now know how to use the Swarm Innovation Profiler. You will soon have a fresh new view of your workforce's innovation talents.

Swarm Profiler scores are strongly correlated with actual business results from innovation. So be sure to use Swarm's powerful data to drive growth in your organization!